

Decision Maker: HEALTH AND WELLBEING BOARD

Date: 29 April 2021

Title: Integrated Commissioning Board Update

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Ward: All

1. Summary

The Integrated Commissioning Board provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. It is an officer led board and reports to the Health and Wellbeing Board on its work twice a year.

Some of the work of the Board in 2020/21 was put on hold whilst health and care partners focused on responding to the demands of Covid-19. The Board's work has also helped with the local response to Covid-19 through the delivery of an integrated health and social care response.

This report provides a brief summary of the current workload of the Board.

2. Reason for Report going to Health and Wellbeing Board

The Integrated Commissioning Board Support has a specific role in supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy and giving oversight to the Better Care Fund. The Board provides twice yearly update reports on progress to the Health and Wellbeing Board at mid-year (Sept/October) and year end (March/April).

3. **SPECIFIC ACTION REQUIRED BY HEALTH AND WELLBEING BOARD AND ITS CONSTITUENT PARTNER ORGANISATIONS**

The Health and Wellbeing Board is required to note the current workload of the Integrated Commissioning Board as summarised in 4.4 of this report.

Health & Wellbeing Strategy

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Health & Wellbeing Strategy Indicators

Financial

1. Cost of proposal: Not applicable
 2. Ongoing costs: Not Applicable
 3. Total savings: Not Applicable:
 4. Budget host organisation: n/a
 5. Source of funding: n/a
 6. Beneficiary/beneficiaries of any savings: n/a
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Supporting Public Health Outcome Indicator(s)

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Public Health Outcome Indicators

4. COMMENTARY

4.1 Background to the Integrated Commissioning Board

The Integrated Commissioning Board (ICB) provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. Its key responsibilities include:

- Leading and directing arrangements for integrated commissioning of health and social care within the borough of Bromley
- Supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy.
- Overseeing the management of joint resources that enable effective integrated commissioning programmes
- Producing a Local Plan, which allows the Council and SELCCG (Bromley) to draw down the Better Care Fund (BCF)
- Develop a co-ordinated approach to managing and developing the local provider market across health and care services.
- Ensuring the SELCCG (Bromley) and the Council are well positioned to meet the emerging requirements from legislation, national/regional policy or best practice guidance.

The Board is an officer led working group and is co-chaired by the Council's Director of Adults Services, Kim Carey, and the CCG's Borough Director for Bromley, Angela Bhan.

4.2 The Integrated Commissioning Service

A key outcome of the Board's work in 2019/20 was the creation of an Integrated Commissioning Service that brought together the health and care commissioning teams for out of hospital and community services from across the Council and the Bromley Borough service from South East London CCG. Led by an Assistant Director for Integrated Commissioning, who works across the Council and CCG, this new service now plays a key role in supporting the work of the Board. The new service was established in April 2020.

4.3 Impact of Covid-19 and Recovery Planning

The Covid-19 pandemic has impacted on the work of the ICB in a number of ways. In some cases projects and programmes led by the Board were temporarily put on hold while agencies gave priority to work on responding to the pandemic. In many instances the work of the Board made a significant contribution through the facilitation and delivery of an integrated health and care response to the pandemic. The Board has continued to meet throughout the pandemic.

Now that the second wave of the Covid-19 pandemic is subsiding work is resuming on all those projects and programmes that had been paused.

4.4 The Integrated Commissioning Board Work Programme 2021/2022

The current workload of the Board is as follows:

Project/Programme	Detail	Next steps
One Bromley Local Care Partnership	Supporting the work of the One Bromley Local Care Partnership and Integrated Care System developments	Integrated commissioning in support of the One Bromley Covid Recovery Plan.

Ageing Well Strategy	Multi-agency health and care strategy for older people	Delivering on Action Plan
Learning Disabilities Strategy	Multi-agency health and care strategy for adults with a learning disability	A Partnership Board to lead on the strategy was launched in October 2020
Care Homes Market Position Statement	A market position statement for care homes has been in development over the last year	This work is being reviewed due to the impact of Covid-19 on care homes
Integrated Mental Health and Wellbeing Strategy	Multi-agency health and care strategy for adults needing mental health services support	An Action Plan was agreed at the Board in September 2020 and has now been consulted on with the LBB Policy & Development Scrutiny Committee. A Multi-agency board is taking the work forward
New: The Bromley Community Mental Health Services (CMHS) Transformation Programme	With new government funding delivering a 3-year programme to transfer community based mental health services in alignment with the Integrated Mental Health and Wellbeing Strategy (see above)	Initial priorities and plans for investment in 2021/22 agreed by the Integrated Commissioning Board in March 2021
Falls Project	Implementing a new therapies response to falls	Learning from Covid and developing pathways with Kings College Hospital NHS Trust
All Ages Autism Board Action Plan	Multi-agency action plan focused on improving advice, information and support to children and adults with autism	Developing the support to adults actions in the plan; Supporting the Board in implementing plans
Integrated Therapies Programme (including Community Equipment Service)	Programme of work to consider all therapies provision and look at how services and professionals can work better together and with clearer pathways.	<p>Early proposals on changes to children's therapies were agreed at the Board in March and are now being discussed with stakeholders.</p> <p>The work on adults therapies was put on hold during wave two of the pandemic but has now restarted.</p> <p>Work on reviewing the Community Equipment Service began in Autumn 2020.</p>
Hospital Discharge and Single Point of Access (SPA)	Multi-agency programme and integrated service to support hospital discharge and with Single Point of Access (SPA) integrated service supporting Covid-19 hospital discharge	Proposals on the post-Covid longer term arrangements for the SPA and hospital discharge are being discussed across health and care partners with the intention of agreeing final proposals by the Summer

End of Life Programme	Establishing a new programme of work to consider end of life care provision	A new End of Life Board was launched in October 2020
Child and Adolescent Mental Health (CAMHS) Programme	Recommissioning of the CAMHS provision and development of trailblazer project	A new CAMHS contract was awarded in the autumn to Bromley Y and is being mobilised from April 2021
Better Care Fund (BCF) and iBCF	Oversight of Bromley allocation of funds that support joint health and care working	Ongoing oversight of the fund – reported separately to the Health and Wellbeing Board
Integrated Brokerage project	Project to develop an integrated brokerage service across the Council and CCG (Bromley)	Service changes to be introduced in 2021
Domiciliary Care	Recommissioning domiciliary care services	Service procurement began in September 2020 with new services beginning in August 2021
Special Educational Needs and Disabilities (SEND) Commissioning	Linked to SEND Governance Board work programme, delivery of key aspects on the SEND Reforms as well as improvements to commissioned services	Post-inspection action plan completed Development of proposal for new free school in Bromley with an integrated health/care offer
Personalisation	Roll out of personal health and care budgets across services. Work instigated to improve infrastructure to support personalised services.	Proposals on developing a joint infrastructure to expand Personal Health Budgets and Direct Payments are under development.
New: Primary and Secondary Interventions Service – (Bromley Well)	Recommissioning of health and care preventative services for September 2022 (Bromley Well Service)	Project plan and project board agreed to take forward this recommission
New: Working Together to Improve Health & Social Care for All - Government White Paper	The White Paper brings together proposals that build on the recommendations made in <u>Integrating care: next steps to building strong and effective integrated care systems across England</u> .	The CCG/LBB Bromley Borough Based Board is leading on the response to the emerging new legislation on future health and care joint working

5. IMPACT ON VULNERABLE PEOPLE AND CHILDREN

The Integrated Commissioning Board is focused on improving health and care outcomes for all Bromley residents and has a specific focus on improving outcomes for the Borough's most vulnerable adults and children.

6. FINANCIAL IMPLICATIONS

There are no financial implications arising from this report.

The Integrated Commissioning Board has oversight of the Better Care Fund and Improved Better Care Fund allocations, the 2020/21 budgets for which are £25.3m and £6.3m respectively.

<p>Non-Applicable Sections:</p>	<ul style="list-style-type: none"> • LEGAL IMPLICATIONS • IMPLICATIONS FOR OTHER GOVERNANCE ARRANGEMENTS, BOARDS AND PARTNERSHIP ARRANGEMENTS, INCLUDING ANY POLICY AND FINANCIAL CHANGES, REQUIRED TO PROCESS THE ITEM • COMMENT FROM THE DIRECTOR OF AUTHOR ORGANISATION
<p>Background Documents: (Access via Contact Officer)</p>	<p>Agenda and papers for the Integrated Commissioning Board:</p> <ul style="list-style-type: none"> • 20 July 2020 • 21 September 2020 • 23 March 2021